Massachusetts Competitive Power Profile

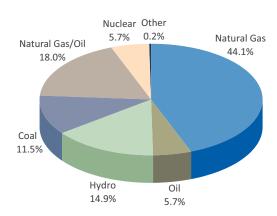


MASSACHUSETTS

- NEPGA plants represent over 92% of the total generation capacity in the state.
- These plants rely upon a diverse fuel mix including natural gas, oil, coal, hydro, nuclear and biomass.
- NEPGA member companies are major employers, providing over 1,600 well-paying, highly skilled jobs to the state's workforce.
- These plants are significant taxpayers in the state, providing over \$76 million in state and local taxes in 2010.
- NEPGA members serve on nonprofit boards and contribute nearly one million dollars annually to charities throughout the state.
- Thousands of local vendors are used by these plants for daily operations, with over \$220 million infused into the local economy as a result.

New England Power Generators Association (NEPGA) members provide the power for Massachusetts from power plants that total over 12,000 MW, or 92% of all the generating capacity in the Commonwealth. NEPGA companies are driven by the ability to compete to provide the most efficient, reliable and sustainable supplies to meet demand and provide real benefits for consumers. As the voice of competitive generators, NEPGA works to maintain and further develop an open and transparent marketplace with fair competition to best meet these goals.

NEPGA's facilities are located in 25 towns and cities throughout the state, using a diverse portfolio of technologies, including natural gas, oil, coal, hydro and nuclear. As New England's population hub, Massachusetts represents nearly 46% of the region's electricity consumption, nearly all of which is met through competitive generation.



NEPGA companies provide roughly

1,600 well-paying, highly skilled jobs to the state's workforce at their plants. From the plant operators, to the nuclear engineers, accountants and office managers, these employees share a commitment to excellence in all aspects of operations, steadfastly meeting safety, reliability and environmental standards. Competitive generators are significant taxpayers, making direct payments of over \$76 million in taxes to the state and its cities and towns, not to mention millions of dollars paid in income taxes by employees. In a number of towns, power plants represent the largest single taxpayer.

During 2010, NEPGA companies directly contributed nearly one million dollars to charitable causes within Massachusetts. Whether it's sponsoring a youth athletic team or offering a scholarship to a needy aspiring scholar, whether it's funding the development of the East End House engineering and science afterschool program, or earning the distinction on *Corporate Responsibility* magazine's list of 100 Best Corporate citizens NEPGA members value their unique ability for community involvement.





NEW ENGLAND

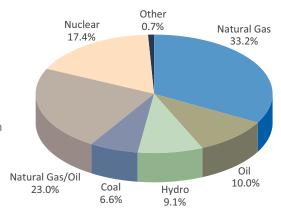
- NEPGA members own and operate over 100 plants throughout New England, totaling nearly 27,000 MW or 84% of the total generation capacity in the region.
- These plants rely upon a diverse fuel mix including natural gas, oil, coal, hydro, nuclear, biomass and wind.
- NEPGA member companies are major regional employers, providing over 5,100 well-paying, highly skilled jobs to New England's workforce.
- These plants are significant tax payers in the region, providing nearly \$184 million in state and local taxes in 2010.
- NEPGA members serve on nonprofit boards and contribute millions of dollars to charitable organizations throughout New England.
- Thousands of local vendors are used by these plants for daily operations, with hundreds of millions of dollars infused into the local New England economy as a result.

New England's Competitive Power Generators

The New England Power Generators Association (NEPGA) is the largest trade association representing competitive electric generating companies in New England. NEPGA members' plants represent 84 percent, or nearly 27,000 megawatts (MW) of all the available generating capacity in the region. Not only do competitive generators provide the majority of the electric power for New England, it is supplied from a diverse portfolio of plants, including natural gas, oil, coal, hydro, nuclear, biomass and wind facilities. These plants are run efficiently and reliably, maximizing benefits

for consumers. Since the advent of New England's competitive electric markets in 1999, these plants have led the increase in generator availability from 81 percent to the current 88 percent.

NEPGA has a core mission to promote sound energy policies which will further economic development, jobs, and balanced environmental policy. Within New England, NEPGA companies provide over 5,100 well-paying, highly skilled jobs to the states' workforce at their



plants. From the plant operator to the office staff, these employees have a shared commitment to excellence in all aspects of operations, steadfastly meeting safety, reliability and environmental standards. Nearly half of NEPGA's companies have the distinction of being listed on the Fortune 500 list.

NEPGA members have over 100 facilities throughout New England, located in over 80 towns and cities throughout the region. These companies are significant taxpayers, making direct payments of nearly \$184 million in taxes to states and their cities and towns, not to mention millions of dollars paid in income taxes by employees. In fact, in many towns throughout New England, power plants represent the largest single taxpayer. Competitive generators further economic development within the region by supporting local vendors and infusing hundreds of millions of dollars back into local communities. During 2010, NEPGA companies also directly contributed nearly \$4 million dollars to charitable causes.

Electricity is a necessity for all of us; from lighting homes and powering computers to driving manufacturing and local economic development. A continued commitment

to sustainable competitive electric markets in New England is key for power generators to continue providing this essential product in a reliable, cost-effective, efficient and environmentally responsible manner.

